

Unusual Machines Inc.

NYSE - UMAC

February 27, 2025

Announcement of New Drone Motor Component Increases TAM by 50% - Reiterating Buy Rating and \$20 Price Target

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- This week, the company announced a new drone motor product along with launch customer Red Cat (RCAT-NASDAQ).
- This announcement increases its total addressable market (TAM) by about 50% to \$1.9 billion.
- Based on comments by management, we expect two more component product announcements soon, an RX and VTX which would mean it can provide 86% of the components by value needed to build a midsized drone.
- These moves are timely as the Commerce Department has initiated an Advanced Notice of Proposed Rule Making (ANPRM) to ban imports of Chinese drone components. Currently, nearly all drone components are imported from China, with few U.S. suppliers, so UMAC is entering into a ripe market.
- The company is using third parties to design and manufacture its components, giving it tremendous scalability.
- It can also now utilize its own components for its roughly \$5 million Rotor Riot retail business, increasing its gross margin through vertical integration.
- As we note in this report, we see five upcoming catalysts relatively soon, including 4Q results in late March which should show strong retail sales and initial revenue from components.

Rating	Buy					
Target Price	\$20.00	Earnings Per Share	Normalized to exclude unusual items			
Ticker Symbol	UMAC	FYE - December	2024E	2025E	2026E	
Market	NASDAQ	1Q - March	(\$0.11) A	(\$0.15)	(\$0.19)	
Stock Price	\$7.96	2Q - June	(\$0.16) A	(\$0.13)	(\$0.07)	
52 wk High	\$23.62	3Q - September	\$0.01 A	(\$0.13)	\$0.02	
52 wk Low	\$0.98	4Q - December	(\$0.12)	(\$0.07)	\$0.14	
		Year	(\$0.58)	(\$0.47)	(\$0.10)	
Shares Outstanding:	13.9 M					
Public Market Float:	11.1 M	Revenue (\$mm)	5.7	17.8	47.5	
Avg. Daily Volume	5,172,143	EV/Rev	24.6X	7.8X	2.9X	
Market Capitalization:	\$120.4 M					
Institutional Holdings:	4.2%	EBITDA (\$mm)	(3.7)	(3.2)	3.0	
Dividend Yield:	0.0%	EV/EBITDA (pro forma)			47.0X	

Risks/Valuation

- The key risk factor is in execution. The company's strategy is to introduce drone components like motors and circuit boards and supply other drone manufacturers so it must successfully introduce and sell these components.
- It has already announced one acquisition, and we expect many more but the risk in acquisitions is in the integration.
- We value UMAC shares at 7x our 2026 revenue estimate of \$48 million or about twice that of comps. We
 note that with the recent rise in the share price the company is in the process of eliminating most debt and
 warrants, so we use a pro forma balance sheet in our valuation.

Company description: Unusual Machines presently is a retail drone and parts business operating under the Rotor Riot brand serving the \$100 million enthusiast market. Its target growth market is the multi-billion components market and it is already taking steps to introduce products and announce acquisitions.



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Announcement of New Motor Product Increases TAM by Roughly 50%

This week Unusual Machines announced an order for drone motors from Red Cat (RCAT – NASDAQ). The company had not previously announced this product, and it is not yet on the Defense Department's Blue List of approved drone components for military use. With this announcement, the company's total addressable market in terms of announced components increases by 50% and it can now provide 64% of the components for a typical mid-sized drone, increasing its TAM by roughly 50%, from \$1.3 billion to \$1.9 billion. We also note that per a check of the Blue List website, a second Unusual Machines flight controller has now been added. Management has also been quoted in the press that it has radio receiver and video receiver components nearing introduction, which would increase its TAM another 30%. This would leave the frame, which is relatively low-tech, as the only major unannounced component required to build a drone.

The company has been able to rapidly introduce new products this year as it is working with partners to design and manufacture the components. For example, Ewing Aerospace designed and manufactures its flight controllers and the motors announcement with Red Cat states that the companies will initially use a partnered production facility. UMAC only has 16 employees, so it is leveraging its workforce through effective use of third parties. But using contract manufacturers, it can rapidly ramp up production, with little cost and without the financial risk of taking on the fixed cost of building its own factories. We think it will in time have its own internal production capabilities, but only when it can reasonably assure itself that these facilities will be sufficiently utilized to at least cover fixed overhead expenses. It recently announced the hire of a manufacturing executive who worked at Tesla's Fremont factory during its production ramp. The other major positive is that the company's retail unit, Rotor Riot, can now vertically integrate sourcing components internally and significantly expand its gross margin.

We reiterate our Buy rating and \$20 12-month price target as we see a number of upcoming catalysts:

- 1. Introduction of a radio receiver/transmitter (RX) product, further increasing its TAM.
- 2. Introduction of a video receiver/transmitter (VTX) product bringing its addressable market to 84% of the value of building mid-sized drones.
- 3. Blue List certification of its motors.
- 4. New customers and orders for components.
- 5. Q4 earnings in late March. We look for strong retail sales revenue, based the company's sales promotions (eg, a \$499 Pro Starter drone kit) and our visit to the Rotor Riot offices in December. Q4 should also show some initial, minimal orders for components as the company had announced its Brave 7 flight controller product and a major customer then. Our Q4 estimate calls for retail revenue of \$2 million and components revenue of \$100k, for total revenue of \$2.1 million. This would bring revenue for the year to \$5.7 million, ahead of loose guidance for at least \$5 million.

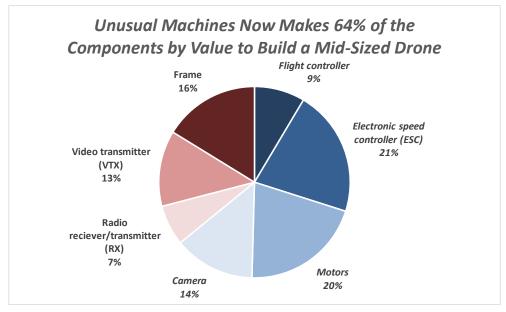


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UMAC's Drone Announcement Increases its TAM by Roughly 50%

	Price	e Ra	nge	Avg.	Per drone	Per drone	
Bold indicates announced UMAC comp	onent						
1 Flight controller	\$40	-	\$60	\$50	1	\$50	9%
2 Electronic speed controller (ESC)	\$100	-	\$150	\$125	1	\$125	21%
3 Motors	\$25	-	\$35	\$30	4	\$120	21%
4 Camera	\$60	-	\$100	\$80	1	\$80	14%
5 Radio reciever/transmitter (RX)	\$30	-	\$50	\$40	1	\$40	7%
6 Video transmitter (VTX)	\$50	-	\$100	\$75	1	\$75	13%
7 Frame	\$70		\$120	\$95	1	\$95	16%
Total	\$375	-	\$615		10	\$585	100%



Pie slices in shades of red on the right indicate announced products, slices on the left in blue represents future potential product announcements.

Source: Company reports



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NYSE - UMAC

Unusual Machines Income Forecast

Dollars in thousands, except per shall	re data		2024E					2025E					2026E		
Fiscal years ended December 31	1QA	2QA	3QA	4Q	YEAR	1Q	2Q	3Q	4Q	YEAR	1Q	2Q	3Q	4Q	YEAR
Revenue															
Retail	618,915	1,411,124	1,531,264	2,000,000	5,561,303	1,361,613	1,552,236	1,684,390	2,200,000	6,798,240	1,497,774	1,707,460	1,852,829	2,420,000	7,478,064
						10.0%	10.0%	10.0%	10.0%	22.2%	10.0%	10.0%	10.0%	10.0%	10.0%
Components				100,000	100,000	500,000	2,500,000	3,500,000	4,500,000	11,000,000	5,000,000	8,000,000	12,000,000	15,000,000	40,000,000
									4400.0%	10900.0%	900.0%	220.0%	242.9%	233.3%	263.6%
Vana avez vana saavuth	618,915	1,411,124	1,531,264	2,100,000	5,661,303	1,861,613	4,052,236 187,2%	5,184,390	6,700,000	17,798,240 214.4%	6,497,774 249.0%	9,707,460 139.6%	13,852,829 167,2%	17,420,000 160.0%	47,478,064 166.8%
Year-over-year growth Sequential growth			8.5%	37.1%		200.8% -11.4%	117.7%	238.6% 27.9%	219.0% 29.2%	214.4%	-3.0%	49.4%	42.7%	25.8%	100.8%
Total cost of revenue	414,748	1,022,684	1,131,777	1,575,000	4,144,209	1,303,129	2,836,565	3,629,073	4,690,000	12,458,768	4,223,553	6,309,849	8,311,698	10,452,000	29,297,100
As a percent of revenue	67.0%	72.5%	73.9%	75.0%	73.2%	70.0%	70.0%	70.0%	70.0%	70.0%	65.0%	65.0%	60.0%	60.0%	61.7%
Gross margin	204,167	388,440	399,487	525,000	1,517,094	558,484	1,215,671	1,555,317	2,010,000	5,339,472	2,274,221	3,397,611	5,541,132	6,968,000	18,180,964
As a percent of revenue	33.0%	27.5%	26.1%	25.0%	26.8%	30.0%	30.0%	30.0%	30.0%	30.0%	35.0%	35.0%	40.0%	40.0%	38.3%
Operations	112,322	213,772	218,126	252,000	796,220	465,403	486,268	622,127	402,000	1,975,798	1,299,555	970,746	1,385,283	871,000	4,526,584
As a percent of revenue	18.1%	15.1%	14.2%	12.0%	14.1%	25.0%	12.0%	12.0%	6.0%	11.1%	20.0%	10.0%	10.0%	5.0%	9.5%
Research and development	16,796	10,282	15,000	21,000	63,078	18,616	40,522	51,844	67,000	177,982	64,978	97,075	138,528	174,200	474,781
As a percent of revenue	2.7%	0.7%	1.0%	1.0%	1.1%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Selling and marketing	157,058	386,332	252,253	294,000	1,089,643	465,403	567,313	725,815	536,000	2,294,531	1,299,555	1,164,895	1,662,340	2,090,400	6,217,190
As a percent of revenue	25.4%	27.4%	16.5%	14.0%	19.2%	25.0%	14.0%	14.0%	8.0%	12.9%	20.0%	12.0%	12.0%	12.0%	13.1%
General and administrative	998,874	1,349,587	1,374,989	1,470,000	5,193,450	1,500,000	1,600,000	1,700,000	1,800,000	6,600,000	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
As a percent of revenue	161.4%	95.6%	89.8%	70.0%	91.7%	80.6%	39.5%	32.8%	26.9%	37.1%	30.8%	20.6%	14.4%	11.5%	16.8%
Depreciation and amortization	5,470	171	171	171	5,983	171	171	171	171	684	171	171	171	171	684
Operating Income	(1,086,353)	(1,571,704)	(1,461,052)	(1,512,171)	(5,631,280)	(1,891,110)	(1,478,604)	(1,544,639)	(795,171)	(5,709,524)	(2,390,037)	(835,276)	354,810	1,832,229	(1,038,274)
Operating margin	-175.5%	-111.4%	-95.4%	-72.0%	-99.5%	-101.6%	-36.5%	-29.8%	-11.9%	-32.1%	-36.8%	-8.6%	2.6%	10.5%	-2.2%
Interest income			(180)		(180)					-					-
Interest expense	19,649	40,534	41,465	41,465	143,113	41,465	41,465	41,465	41,465	165,860	41,465	41,465	41,465	41,465	165,860
Loss on extinguishment of debt			685,151		685,151					-					-
Change in fair value of derivatives			(43,238)		(43,238)										
Pretax Income	(1,106,002)	(1,612,238)	(1,502,517)	(1,553,636)	(5,774,393)	(1,932,575)	(1,520,069)	(1,586,104)	(836,636)	(5,875,384)	(2,431,502)	(876,741)	313,345	1,790,764	(1,204,134)
Taxes	-	15,828		-	15,828	-	-	-	-	-	-	-	-	-	-
Tax rate	0.0%	-1.0%	0.0%	0.0%	-0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income to common	(1,106,002)	(1,628,066)	41,465	(1,553,636)	(5,790,221)	(1,932,575)	(1,520,069)	(1,586,104)	(836,636)	(5,875,384)	(2,431,502)	(876,741)	313,345	1,790,764	(1,204,134)
Net income margin	-178.7%	-115.4%	2.7%	-74.0%	-102.3%	-103.8%	-37.5%	-30.6%	-12.5%	-33.0%	-37.4%	-9.0%	2.3%	10.3%	-2.5%
Diluted shares outstanding Seq change	10,000,000	10,040,741	7,147,866 (2,892,875)	12,600,000	9,947,152	12,600,000	12,600,000	12,600,000	12,600,000	12,600,000	12,600,000	12,600,000	12,600,000	12,600,000	12,600,000
EPS diluted - continuing	(\$0.11)	(\$0.16)	\$0.01	(\$0.12)	(\$0.58)	(\$0.15)	(\$0.12)	(\$0.13)	(\$0.07)	(\$0.47)	(\$0.19)	(\$0.07)	\$0.02	\$0.14	(\$0.10)
EBITDA															
Operating income Addback:	(1,086,353)	(1,571,704)	(1,461,052)	(1,512,171)	(5,631,280)	(1,891,110)	(1,478,604)	(1,544,639)	(795,171)	(5,709,524)	(2,390,037)	(835,276)	354,810	1,832,229	(1,038,274)
Depreciation and amortization	5,470	171	171	171	5,983	171	171	171	171	684	171	171	171	171	684
Share-based compensation	64,344	425,767	398,240	400,000	1,288,351	500,000	600,000	700,000	700,000	2,500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Unusual items		-	641,913	<u>.</u>	641,913		<u> </u>	-	-	<u> </u>		-	-	-	<u> </u>
EBITDA	(1,016,539)	(1,145,766)	(420,728)	(1,112,000)	(3,695,033)	(1,390,939)	(878,433)	(844,468)	(95,000)	(3,208,840)	(1,389,866)	164,895	1,354,981	2,832,400	2,962,410

Source: Company reports and Litchfield Hills Research



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